

Five Year Budget Projection 2019 - 2023															
	2018		2019		2020		2021		2022		2023		Avg Annual	2024	S P&R ref
	Estimated	% Chg.		% Chg.		% Chg.		% Chg.		% Chg.			Growth		
Beginning Cash (Actual)	\$296,444		\$263,755		\$289,660		\$315,736		\$328,449		\$314,210			\$293,285	
Beginning Cash (Required)	\$209,659		\$232,738		\$242,900		\$253,157		\$264,087		\$275,465			\$287,310	
Revenues															
Taxes - Total	\$740,664	1.5%	\$922,270	24.5%	\$934,771	1.4%	\$947,539	1.4%	\$960,076	1.3%	\$973,184	1.4%	1.4%		4.1%
Program Revenue	\$163,617	6.2%	\$167,200	2.2%	\$170,878	2.2%	\$174,638	2.2%	\$178,480	2.2%	\$182,406	2.2%	2.2%		4.1%
Facility Use/Concessions	\$3,200	-10.2%	\$2,900	-9.4%	\$2,950	1.7%	\$3,000	1.7%	\$3,050	1.7%	\$3,100	1.6%			
Interest Income	\$6,900	6.1%	\$7,100	2.9%	\$7,100	0.0%	\$7,200	1.4%	\$7,200	0.0%	\$7,200	0.0%			
Other Revenues	\$200	12.8%	\$1,000	400.0%	\$1,000	0.0%	\$1,000	0.0%	\$1,000	0.0%	\$1,000	0.0%			
<i>Revenue Total</i>	\$914,581	2.4%	\$1,100,470	20.3%	\$1,116,699	1.5%	\$1,133,377	1.5%	\$1,149,806	1.4%	\$1,166,891	1.5%	0.0%		0.0%
<i>M&O Revenue+ Beginning Cash</i>	\$1,211,025	5.7%	\$1,364,225	12.7%	\$1,406,360	3.1%	\$1,449,112	3.0%	\$1,478,254	2.0%	\$1,481,101	0.2%			
Expenses															
Administration	(\$577,320)	4.6%	(\$637,050)	10.3%	(\$665,927)	4.5%	(\$694,702)	4.3%	(\$725,656)	4.5%	(\$757,870)	4.4%	5.6%		0.0%
Maintenance	(\$135,400)	8.5%	(\$155,600)	14.9%	(\$160,735)	3.3%	(\$166,039)	3.3%	(\$171,518)	3.3%	(\$177,178)	3.3%	3.3%		7.1%
Programs	(\$125,815)	12.5%	(\$138,203)	9.8%	(\$144,837)	4.8%	(\$151,789)	4.8%	(\$159,075)	4.8%	(\$166,710)	4.8%	4.8%		3.0%
Other Costs	(\$100)	0.0%	(\$100)	0.0%	(\$100)	0.0%	(\$100)	0.0%	(\$100)	0.0%	(\$100)	0.0%			
<i>Expense Total</i>	(\$838,635)	6.3%	(\$930,953)	11.0%	(\$971,598)	4.4%	(\$1,012,630)	4.2%	(\$1,056,349)	4.3%	(\$1,101,859)	4.3%	4.3%	(\$1,149,239)	0.0%
<i>Total P & L</i>	\$75,946		\$169,517		\$145,101		\$120,747		\$93,457		\$65,032				
Campground Revenue			\$48,048		\$50,450		\$52,973		\$55,622		\$58,403				
Campground Expense			(\$47,220)		(\$48,401)		(\$49,611)		(\$50,851)		(\$52,122)				
Cash Inflows/Outflows															
Capital Improvements Account Beginning Balance	\$17,834		\$46,933		\$20,389		\$26,429		\$25,576		\$27,100				
Capital Improvement Account (Principle #4)	\$43,393		\$15,509		\$23,380		\$31,289		\$32,181		\$19,373				
10% of Levy Funds (Principle #3)	\$74,066		\$92,227		\$93,477		\$94,754		\$96,008		\$97,318				
Projects/Equipment Expense	(\$5,500)		(\$53,500)		(\$42,500)		(\$42,500)		(\$59,500)		(\$50,000)				
Loan Payments(Transfer to Capital)	(\$82,860)		(\$80,779)		(\$68,318)		(\$57,967)		(\$41,589)		(\$30,392)				
Capital Improvements Account Ending Balance	\$46,933		\$20,389		\$26,429		\$25,576		\$27,100		\$36,299				
Transfer to Reserve	(\$20,275)		(\$10,161)		(\$10,258)		(\$10,930)		(\$11,377)		(\$11,845)				
Transfer from Reserve	\$0		\$0		\$0		\$0		\$0		\$0				
<i>Ending Cash Amount</i>	\$263,755		\$289,660		\$315,736		\$328,449		\$314,210		\$293,285				
Beginning Reserve Balance	\$212,463		\$232,738		\$242,900		\$253,157		\$264,087		\$275,465				
Ending Reserve Balance	\$232,738		\$242,900		\$253,157		\$264,087		\$275,465		\$287,310				
Ending Reserve Balance (Required)	\$232,738		\$242,900		\$253,157		\$264,087		\$275,465		\$287,310				

Fundamental Principles/Guidelines in Priority Order:

Fundamental principle #1 Ending Reserve Balance = 25% of the following year's total expenses.

Purpose Fund Park operations for orderly shutdown in the event of loss of levy

Fundamental principle #2 Beginning Cash (Required) = 25% of the current year's expenses.

Purpose Fund first 3 months expenses prior to distribution of significant funds to SWPRD from the levy

Fundamental principle #3 Annual transfer of 10% of the levy to the Capital projects fund

Purpose Pay current loans on equipment, fund additional capital projects planned for the year, and build the capital reserve for contingencies

Fundamental principle #4 End of year transfer of 50% of any amount over and above required Reserve Fund, Beginning Cash amounts to the Capital Fund

Purpose Build the capital reserve for contingencies

CAPITAL BUDGET 2019

LOAN PAYMENTS

	2017	2018	2019	2020	2021	2022	2023	NOTES
Toro Mower 9016	\$19,782							
Dodge Ram Truck	\$7,004	\$3,502						
Toro Mower 4600	\$12,462	\$12,462	\$12,462					
Kubota Tractor & Kubota Utility Vehicle	\$10,351	\$10,351	\$10,351	\$10,351				
Aerator Weidenmann	\$9,643	\$9,446	\$9,446	\$9,446	\$9,446			
Mini Excavator KX040	\$6,933	\$13,865	\$13,865	\$13,865	\$13,865	\$6,933		
Gabelein Property Loan	\$28,971	\$28,971	\$28,971	\$28,971	\$28,971	\$28,971	\$28,971	
2018 Kubota Tractor		\$4,263	\$5,685	\$5,685	\$5,685	\$5,685	\$1,421	
TOTAL LOAN PAYMENTS	\$95,146	\$82,860	\$80,779	\$68,318	\$57,967	\$41,589	\$30,392	

CAPITAL IMPROVEMENTS & EQUIPMENT

Picnic Tables/Garbage Cans	\$2,500	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	
Maintenance Storage Building (36x36?)			\$9,000	\$9,000	\$9,000	\$9,000	\$9,000	
Sports Complex Pavement Repair	\$21,300							
Small Truck/Van			\$15,000					
Mower Replacement for Jacobsen 5111		\$3,500	\$14,000	\$14,000	\$14,000	\$14,000	\$11,500	
9016 Toro Replacement						\$22,000	\$22,000	
Infield Groomer/Sand Pro				\$4,000	\$4,000	\$4,000	\$4,000	
Seeder/Slicer			\$3,500	\$3,500	\$3,500	\$3,500	\$3,500	
S. Complex Pavement Sealing/Overlay \$10,000-\$100,000			\$10,000	\$10,000	\$10,000	\$5,000		
TOTAL CAP IMPROVE & EQUIP	\$23,800	\$5,500	\$53,500	\$42,500	\$42,500	\$59,500	\$50,000	
TOTAL CAP OUTLAY (Incl Loans)	\$118,946	\$88,360	\$134,279	\$110,818	\$100,467	\$101,089	\$80,392	

Deferred Capital Outlay/Maintenance Projects	
Irrigation/Drainage #1 & #4 C.P.	\$100,000
Maint Facility Pavement Overlay	\$100,000
Concession Building Roof	\$20,000
Community Park Picnic Shelter	\$20,000
Trustland Trails Development	\$20,000
Crow's Nest Elevator Replacement	\$20,000
Crow's Nest Remodel (Flooring/Tables/Chairs)	\$7,500
Amphitheater	\$250,000
Field #1 & #4 Fence Replacement	\$16,000
Old Maint Bldg Roof Repair	\$12,000
Castle Park Parking Expansion	?
Sports Complex Rough Area Regrade	?
Community Park Gate/Fence/RV Area	?
Lower Bathroom Renovation	?
Sports Complex Bathroom Renovation	?
Sports Complex Parking Area Overlay	?
Basketball Court Overlay and Relevel	?
Maintenance Facility Add'l Storage	?

ADMINISTRATION BUDGET 2019		2017 Actual	2018 Budget	2018 Estimated	2019 Budget	Notes
4-0000	Income					
	Taxes					
4-2110	Property taxes - M & O	\$727,708	\$733,640	\$739,464	\$921,670	0.3455%
4-2111	Compensating Tax	\$0	\$0	\$0	\$0	
4-2200	Timber excise taxes	\$1,764	\$600	\$1,200	\$600	
	Total Taxes	\$729,472	\$734,240	\$740,664	\$922,270	
	Interest					
4-8006	Interest from M & O	\$2,160	\$1,300	\$3,400	\$3,500	
4-8008	Interest from Reserve Fund	\$1,995	\$1,100	\$3,500	\$3,600	
	Total Misc. Revenues	\$4,155	\$2,400	\$6,900	\$7,100	
	Misc. Revenue					
4-8001	Concession income	\$280	\$280	\$400	\$400	
4-8003	Park Facility & Equip Rental	\$5,570	\$1,500	\$2,800	\$2,500	
4-8005	Other Revenue	\$62	\$1,000	\$200	\$1,000	Sale of Surplus Items/Rebates/Reimb
	Total Other Revenue	\$5,912	\$2,780	\$3,400	\$3,900	
	Total Revenue	\$739,540	\$739,420	\$750,964	\$933,270	
6-0000	Expenses					
	Administration					
6-1010	Wages - Director	\$82,710	\$87,065	\$87,065	\$91,561	
6-1012	Wages - Administrator	\$56,622	\$57,815	\$57,815	\$58,757	
6-2010	Wages - Maint Supervisor	\$73,655	\$74,113	\$77,106	\$81,087	
6-2012	Wages - Maint Other Emp	\$83,900	\$87,666	\$87,000	\$112,770	
6-4010	Wages - Programs	\$56,492	\$59,467	\$59,467	\$62,537	
6-1201	FICA District's Share	\$5,813	\$5,800	\$5,750	\$5,900	
6-1202	WA SUI	\$664	\$800	\$800	\$800	
6-1203	Industrial Ins	\$12,335	\$14,000	\$12,000	\$13,000	Workers Comp.
6-1209	Deferred Comp (Replaces Soc	\$21,304	\$22,545	\$22,000	\$24,880	
6-1204	Health Ins	\$43,726	\$46,236	\$46,689	\$51,437	
6-1207	Dental Ins	\$4,286	\$4,409	\$4,240	\$4,409	
6-1205	Retirement	\$40,530	\$45,241	\$45,000	\$50,177	
6-1208	B&O Tax	\$2,043	\$2,000	\$2,500	\$2,500	
6-1301	Accounting Service	\$2,100	\$2,200	\$2,200	\$2,200	
6-1302	Legal Service	\$0	\$500	\$500	\$500	
6-1303	Professional Service	\$0	\$2,000	\$1,000	\$2,000	
6-1426	Fire & Liability Insurance	\$20,962	\$21,570	\$22,906	\$23,593	Enduris
6-1427	State Audit	\$6,136	\$7,000	\$0	\$7,500	

ADMINISTRATION BUDGET 2019		2017 Actual	2018 Budget	2018 Estimated	2019 Budget	Notes
6-1428	Election Costs	\$5,160	\$10,000	\$4,558	\$0	
6-1429	Building Lease	\$5,834	\$4,011	\$4,011	\$4,011	
6-1530	Office & Photo Supplies	\$4,010	\$5,000	\$4,500	\$5,000	Copier and misc. office supplies
6-1531	Dues & Publications	\$1,563	\$1,250	\$1,250	\$1,250	
6-1532	Print & Advertising	\$0	\$500	\$250	\$500	Job ads, legal ads
6-1533	Clothing/Safety Gear	\$0	\$500	\$250	\$500	
6-1535	Contracted Services	\$0	\$4,024	\$4,024	\$4,300	
6-1540	Postage	\$235	\$250	\$250	\$250	
6-1541	Telephone	\$6,891	\$7,500	\$7,800	\$8,000	Wired and wireless phone service
6-1543	Propane	\$0	\$2,285	\$2,300	\$2,300	
6-1550	Travel & Vehicle Allowance	\$1,392	\$1,700	\$1,700	\$1,300	
6-1552	Conferences & Training	\$1,729	\$1,000	\$1,729	\$1,800	
6-1660	Misc Fees & Charges	\$5,204	\$5,500	\$5,700	\$6,000	IC bank fees, credit card charges
6-1690	Computer Equip & Supplies	\$6,358	\$3,000	\$3,000	\$4,230	Sportsman and 2 computers
6-1691	Office Equipment	\$130	\$1,500	\$1,500	\$1,500	
6-1692	Volunteer/Staff Recognition	\$27	\$200	\$100	\$100	
6-8006	Investment Fee Operations Fund	\$105	\$100	\$180	\$200	
6-8008	Investment Fees Reserve Fund	\$97	\$90	\$180	\$200	
	Adj for Bond Rev, Int and Depr					
	Total Administration	\$552,014	\$588,837	\$577,320	\$637,050	
6-2950	Other Interest Expense	\$100	\$100	\$100	\$100	
	Total Expenses	\$552,114	\$588,937	\$577,420	\$637,150	
	Transfers In					
6-8008	Transfer from Reserve Fund	\$0	\$0	\$0	\$0	
	Total Transfers In	\$0	\$0	\$0	\$0	
	Transfers Out					
6-8009	Transfer to Reserve Fund	\$6,752	\$3,897	\$20,275	\$0	
	Transfer to Project Fund	\$0	\$0	\$0	\$0	
	Transfer to Capital Fund	\$0	\$0	\$0	\$0	
	Total Transfers Out	\$6,752	\$3,897	\$20,275	\$0	

MAINTENANCE BUDGET 2019

		2017 ACTUAL	2018 BUDGET	2018 ESTIMATED	2019 BUDGET	NOTES
-2303	PROFESSIONAL SERVICES	\$3,425	\$4,000	\$3,000	\$4,000	
-2331	DUES & PUBLICATIONS	\$0	\$200	\$0	\$200	
-2434	GAS & LUBE PRODUCTS	\$7,468	\$10,000	\$8,000	\$8,000	
-2436	UNIFORMS/SAFETY GEAR	\$316	\$1,200	\$1,000	\$1,500	
-2550	TRAVEL & VEHICLE ALLOWANCE	\$858	\$500	\$800	\$1,000	
-2581	GARDEN MAINT & HORT	\$3,351	\$2,500	\$2,500	\$5,000	
-2582	IRRG & PLUMBING SUPPLIES	\$4,545	\$5,000	\$5,000	\$5,500	
-2583	SPORT FIELD SUPPLIES	\$21,401	\$22,000	\$21,000	\$24,000	
-2584	MISC BUILDING REPAIR	\$3,060	\$6,000	\$5,000	\$8,000	
-2585	PARK BUILDING MAINT/JAN SUPPLIES	\$5,675	\$7,500	\$6,500	\$7,500	
-2586	FERTILIZER & TURF	\$18,127	\$20,000	\$19,000	\$20,000	
-2610	PLAYGROUND MAINT	\$3,553	\$6,000	\$7,000	\$6,000	
-2647	REFUSE REMOVAL	\$6,302	\$5,000	\$6,500	\$6,500	
-2649	ELECTRICAL & PROPANE	\$14,132	\$12,500	\$12,500	\$13,000	
-2650	ALARM SYSTEM MONITORING	\$587	\$600	\$600	\$600	
-2652	CONFERENCES & TRAINING	\$401	\$1,200	\$500	\$2,000	
-2670	ROAD & TRAIL MAINT	\$8,398	\$7,500	\$7,500	\$9,000	
-2680	WATER SYSTEM MAINT	\$6,336	\$5,500	\$1,500	\$5,000	
-2690	SEPTIC	\$911	\$4,000	\$4,000	\$4,000	
-2760	CONTRACT SERVICES	\$4,025	\$500	\$500	\$500	
-2880	VEH/MACH REPAIR PARTS	\$3,163	\$8,000	\$7,000	\$8,000	
-2881	VEH/MACH IN SHOP REPAIR	\$6,126	\$8,000	\$14,000	\$12,000	
-2901	MISC EQUIPMENT RENTAL	\$600	\$500	\$300	\$500	
-2902	MISC EQUIPMENT TOOLS	\$2,045	\$1,500	\$1,000	\$1,500	
-2904	VANDALISM REPAIR	\$0	\$1,000	\$500	\$1,000	
-2905	SIGN/ART WORK MAINTENANCE	\$0	\$300	\$0	\$300	
-2906	TRUSTLAND TRAILS	\$0	\$500	\$200	\$500	
-2907	LAKES	\$43	\$500	\$0	\$500	
TOTAL M&O		\$124,848	\$142,000	\$135,400	\$155,600	

PROGRAMS BUDGET - 2019

Code	Line	2017 Actual	2018 Budget	2018 Estimated	2019 Budget	Notes
	Misc. Program Expense					
6-4532	Print & Advertising - E	\$1,200	\$1,200	\$1,100	\$1,560	Need to budget for more advertising
6-4534	Equipment & Supplies	\$346	\$500	\$580	\$1,000	
6-4570	Scholarship - E	\$780	\$500	\$550	\$1,800	Includes \$1000 for senior scholarships
	Total Misc. Program Expenses	\$2,327	\$2,200	\$2,230	\$4,360	
	Misc. Program Revenue					
4-8100	Scholarship Donations	\$361	\$200	\$1,100	\$240	
4-1002	Advertising - R	\$100	\$100	\$50	\$50	
	Total Misc. Revenue	\$461	\$300	\$1,150	\$290	
	Programs					
	Adult Sports					
4-4116	Golf - R	\$238	\$300	\$0	\$0	
6-4116	Golf - E	\$190	\$240	\$0	\$0	
4-4118	Adult Sailing - R	\$3,490	\$4,000	\$4,250	\$4,000	
6-4118	Adult Sailing - E	\$2,760	\$3,200	\$3,400	\$3,200	
4-4129	Open Water Swim - R	\$320	\$320	\$640	\$0	
6-4129	Open Water Swim - E	\$256	\$256	\$512	\$0	Parks & Aquatics Foundation, leaders moving on to other things
4-4114	Adult Softball League - R	\$3,750	\$3,750	\$3,990	\$4,000	
6-4114	Adult Softball League - E	\$2,670	\$2,731	\$2,700	\$2,800	
	Total Adult Sports - R	\$7,798	\$8,370	\$8,880	\$8,000	
	Total Adult Sports - E	\$5,876	\$6,427	\$6,612	\$6,000	
	Sports					
4-4131	Tennis Classes - R	\$5,230	\$4,500	\$4,800	\$4,500	
6-4131	Tennis Classes - E	\$4,204	\$3,600	\$3,840	\$3,560	
4-4132	Youth Basketball - R	\$17,843	\$13,000	\$13,000	\$16,000	
6-4132	Youth Basketball - E	\$9,047	\$10,700	\$10,700	\$12,500	Includes Little Dribblers. Revenue/Expense straddles 2 years. Reducing Little Dribblers in 2018, adding reversible jerseys
4-4133	Contract Sports - R	\$1,713	\$1,250	\$1,250	\$1,250	
6-4133	Contract Sports - E	\$0	\$0	\$0	\$0	British Soccer, Skyhawks
4-4135	Falcon Programs - R	\$1,050	\$1,000	\$1,905	\$1,500	
6-4135	Falcon Programs - E	\$840	\$800	\$1,520	\$1,240	Falcon Basketball Camp, Holiday Hoops Grind, Improve Your Game
4-4136	Indoor Soccer - R	\$1,100	\$1,000	\$840	\$1,000	
6-4136	Indoor Soccer - E	\$1,060	\$800	\$672	\$800	Indoor Soccer Scrimmage
4-4138	Youth Baseball - R	\$1,052	\$1,250	\$1,946	\$1,750	
6-4138	Youth Baseball - E	\$826	\$1,000	\$1,557	\$1,400	Pro Baseball Camp
4-4140	Youth Running - R	\$2,225	\$1,800	-\$100	\$1,000	
6-4140	Youth Running - E	\$1,880	\$1,440	\$0	\$820	

PROGRAMS BUDGET - 2019

Code	Line	2017 Actual	2018 Budget	2018 Estimated	2019 Budget	Notes
4-4264	Aquatics - R	\$25,231	\$25,231	\$37,000	\$37,000	Swim Lessons & Swim Team (Previously included skimboard & sail). Increased capacity in 2018.
6-4264	Aquatics - E	\$20,685	\$20,685	\$30,596	\$31,000	
4-4260	Volley Kids - R	\$0	\$0	\$960	\$1,000	
6-4260	Volley Kids - E	\$0	\$0	\$768	\$800	
4-4265	Skimboarding - R	\$3,389	\$3,000	\$3,038	\$2,125	Planning to skip Skimboard Paint Workshop for 1 year.
6-4265	Skimboarding - E	\$2,696	\$2,680	\$2,416	\$1,740	
4-4266	Youth Sailing - R	\$7,350	\$7,400	\$7,830	\$7,500	Lots of background checks in 2018
6-4266	Youth Sailing - E	\$5,880	\$5,960	\$6,304	\$6,000	
Total Sports - R		\$66,183	\$57,631	\$72,569	\$73,625	
Total Sports - E		\$47,117	\$46,225	\$58,373	\$59,040	
Sports - General						
4-4191	Triathlon - R	\$19,984	\$20,000	\$23,035	\$21,800	Adding flaggers. New: payment to City of Langley
6-4191	Triathlon - E	\$11,941	\$15,700	\$13,596	\$16,200	
4-4192	Chum Run - R	\$3,478	\$3,500	\$3,513	\$3,500	
6-4192	Chum Run - E	\$2,507	\$2,600	\$2,499	\$2,600	
4-4199	Polar Bear Dive - R	\$2,704	\$2,750	\$2,300	\$2,300	
6-4199	Polar Bear Dive - E	\$2,530	\$2,530	\$2,275	\$2,275	
4-4253	Play Gym - R	\$360	\$540	\$0	\$0	Replaced - 4199 Start Smart Sports
6-4253	Play Gym - E	\$182	\$300	\$0	\$0	
4-4267	Paddle Sports - R	\$2,560	\$2,540	\$1,040	\$1,000	Canoeing, Kayak, S.U.P.
6-4267	Paddle Sports - E	\$2,032	\$2,032	\$832	\$820	
4-4139	Dodgeball - R	-\$40	\$0	\$0	\$0	
6-4139	Dodgeball - E	\$0	\$0	\$0	\$0	
Total Sports - General - R		\$29,046	\$29,330	\$29,888	\$28,600	
Total Sports - General - E		\$19,192	\$23,162	\$19,202	\$21,895	
Youth General						
4-4282	Cultural Youth Camps - R	\$7,840	\$7,500	\$8,440	\$8,500	Art Camp, Earth Skills Camp, Magic Camp, Science & Nature Camp
6-4282	Cultural Youth Camps - E	\$6,256	\$6,000	\$6,800	\$6,800	
4-4283	Childhood Enrichment - R	\$0	\$500	\$0	\$500	
6-4283	Childhood Enrichment - E	\$0	\$300	\$0	\$420	
4-4263	Archery - R	\$3,010	\$3,200	\$1,300	\$1,300	Archery Targets
6-4263	Archery - E	\$2,818	\$2,560	\$1,066	\$1,060	
4-4259	Model Rockets - R	\$340	\$320	\$890	\$875	
6-4259	Model Rockets - E	\$200	\$200	\$420	\$500	
4-4293	Music Together - R	\$2,504	\$2,400	-\$1,380	\$0	No instructor available.
6-4293	Music Together - E	\$1,076	\$1,940	\$0	\$0	
Total Youth - General - R		\$13,694	\$13,920	\$9,250	\$11,175	
Total Youth - General - E		\$10,350	\$11,000	\$8,286	\$8,780	

PROGRAMS BUDGET - 2019

Code	Line	2017 Actual	2018 Budget	2018 Estimated	2019 Budget	Notes
Misc Programs						
4-4292	Concerts - R	\$700	\$1,200	\$225	\$1,200	
6-4292	Concerts - E	\$1,950	\$2,400	\$625	\$2,400	
4-4291	Dog Nosework - R	\$22,942	\$18,000	\$19,000	\$19,000	
6-4291	Dog Nosework - E	\$17,060	\$14,440	\$15,200	\$15,200	
4-4296	New Program Directions - R *	\$8,808	\$10,825	\$17,515	\$20,310	
6-4296	New Program Directions - E *	\$6,280	\$8,676	\$11,786	\$17,028	Items below + 1600 Rev & 1360 Exp New Programs
*	Fitness Programs - R	\$161	\$200	\$25	\$200	
*	Fitness Programs - E	\$164	\$160	\$0	\$160	Women's Running, Bellydance, Sloth Army Runners, Zookeepers Fitness
*	Babysitter Training - R	\$0	\$800	\$630	\$630	
*	Babysitter Training - E	\$0	\$640	\$504	\$504	
*	Clam Digging - R	\$286	\$250	\$460	\$450	
*	Clam Digging - E	\$163	\$200	\$91	\$220	Didn't need to purchase clam gauges in 2018
*	First Aid - R	\$465	\$500	\$525	\$500	
*	First Aid - E	\$364	\$400	\$420	\$420	
*	Kids Magical Night Out - R	-\$20	\$200	\$0	\$0	
*	Kids Magical Night Out - E	\$0	\$160	\$0	\$0	
*	Drawing - R	\$835	\$340	\$0	\$0	
*	Drawing - E	\$612	\$272	\$192	\$0	Zentangle
*	Turducken Trot - R	\$690	\$960	\$0	\$1,000	
*	Turducken Trot - E	\$594	\$864	\$0	\$900	Turducken Trot on Hiatus for 2018
*	Guitar/Ukulele - R	\$990	\$425	\$360	\$400	
*	Guitar/Ukulele - E	\$920	\$340	\$288	\$320	
*	Pickleball - R	\$325	\$0	\$7,147	\$8,000	
*	Pickleball - E	\$21	\$0	\$3,735	\$7,500	
*	All Robotics - R	\$1,956	\$5,000	\$0	\$0	
*	All Robotics - E	\$1,576	\$4,000	\$0	\$0	
*	Open Gym - R	\$480	\$0	\$100	\$0	
*	Open Gym - E	\$109	\$0	\$40	\$0	
*	Sign Language - R	\$150	\$150	\$0	\$0	
*	Sign Language - E	\$120	\$120	\$0	\$0	
*	Canine Activities - R	\$0	\$0	\$4,200	\$3,000	
*	Canine Activities - E	\$0	\$0	\$3,360	\$2,400	
*	Junior Cheer - R	\$1,685	\$0	\$1,500	\$1,500	
*	Junior Cheer - E	\$1,456	\$0	\$1,200	\$1,200	
*	Outdoor Navigation - R	\$102	\$200	\$120	\$120	
*	Outdoor Navigation - E	\$82	\$160	\$96	\$96	
*	Oyster Harvesting - R	\$253	\$200	\$138	\$150	
*	Oyster Harvesting - E	\$0	\$0	\$0	\$0	

PROGRAMS BUDGET - 2019

Code	Line	2017 Actual	2018 Budget	2018 Estimated	2019 Budget	Notes
*	Reactive Dog Clinic - R	\$0	\$0	\$2,310	\$2,310	
*	Reactive Dog Clinic - E	\$0	\$0	\$1,860	\$1,848	
*	Ultimate Frisbee - R	\$450	\$0	\$0	\$450	
*	Ultimate Frisbee - E	\$100	\$0	\$0	\$100	
4-4298	Daddy/Daughter Dance - R	\$4,390	\$4,500	\$5,140	\$5,000	Mother/Son Event
6-4298	Daddy/Daughter Dance - E	\$1,651	\$3,500	\$3,500	\$3,500	
Total Special Cultural Events - R		\$36,840	\$34,525	\$41,880	\$45,510	
Total Special Cultural Events - E		\$26,941	\$29,016	\$31,111	\$38,128	
Programs - Total Revenue		\$154,022	\$144,076	\$163,617	\$167,200	
Programs - Total Expenses		\$111,802	\$118,030	\$125,815	\$138,203	
Programs - Net		\$42,219	\$26,046	\$37,802	\$28,997	