

Five Year Budget Projection 2020 - 2024															
	2019		2020		2021		2022		2023		2024		P&R	2025	Avg Annual
	Estimated	% Chg.		% Chg.		% Chg.		% Chg.		% Chg.		% Chg.	Reference		Change
Beginning Cash (Actual)	\$283,367		\$344,548		\$348,842		\$362,032		\$345,689		\$325,214			\$302,483	
Beginning Cash (Required)	\$230,583		\$247,647		\$256,982		\$266,278		\$277,328		\$283,484			\$298,226	
Revenues															
Taxes - Total	\$920,231	24.7%	\$933,216	1.4%	\$945,324	1.3%	\$958,234	1.4%	\$971,115	1.3%	\$984,169	1.3%	4.1%		5.2%
Program Revenue	\$178,512	-1.9%	\$180,295	1.0%	\$184,261	2.2%	\$188,315	2.2%	\$192,458	2.2%	\$196,692	2.2%	2.2%		1.3%
Facility Use/Concessions	\$2,600	-20.2%	\$2,600	0.0%	\$2,950	13.5%	\$3,000	1.7%	\$3,050	1.7%	\$3,100	1.6%			
Interest Income	\$9,200	11.0%	\$9,200	0.0%	\$9,200	0.0%	\$9,400	2.2%	\$9,400	0.0%	\$9,600	2.1%			
Other Revenues	\$200	69.5%	\$300	50.0%	\$500	66.7%	\$500	0.0%	\$500	0.0%	\$500	0.0%			
<i>Revenue Total</i>	\$1,110,743	19.2%	\$1,125,611	1.3%	\$1,142,236	1.5%	\$1,159,449	1.5%	\$1,176,523	1.5%	\$1,194,062	1.5%	4.1%		4.4%
<i>M&O Revenue+ Beginning Cash</i>	\$1,394,110	13.5%	\$1,470,159	5.5%	\$1,491,078	1.4%	\$1,521,481	2.0%	\$1,522,212	0.0%	\$1,519,276	-0.2%			
Expenses															
Administration	(\$638,311)	12.1%	(\$688,687)	7.9%	(\$714,259)	3.7%	(\$739,204)	3.5%	(\$770,673)	4.3%	(\$782,064)	1.5%	5.6%		5.5%
Maintenance	(\$142,300)	7.0%	(\$151,000)	6.1%	(\$155,983)	3.3%	(\$161,130)	3.3%	(\$166,448)	3.3%	(\$171,941)	3.3%	3.3%		4.4%
Programs	(\$141,623)	4.6%	(\$150,801)	6.5%	(\$157,587)	4.5%	(\$164,678)	4.5%	(\$172,089)	4.5%	(\$179,833)	4.5%	4.5%		4.8%
Other Costs	(\$100)	0.0%	(\$100)	0.0%	(\$100)	0.0%	(\$100)	0.0%	(\$100)	0.0%	(\$100)	0.0%			
<i>Expense Total</i>	(\$922,334)	10.1%	(\$990,588)	7.4%	(\$1,027,929)	3.8%	(\$1,065,113)	3.6%	(\$1,109,310)	4.1%	(\$1,133,938)	2.2%	4.1%	(\$1,192,902)	5.2%
<i>Total P & L</i>	\$188,409		\$135,023		\$114,307		\$94,336		\$67,213		\$60,124				
Campground Revenue	\$0		\$48,048		\$50,450		\$52,973		\$55,622		\$58,403				
Campground Expense	\$0		(\$47,220)		(\$48,401)		(\$49,611)		(\$50,851)		(\$52,122)				
Cash Inflows/Outflows															
Capital Improvements Account Beginning Balance	\$46,683		\$38,376		\$57,927		\$104,518		\$145,226		\$190,217				
Capital Improvement Account (Principle #4)	\$26,392		\$48,450		\$45,930		\$47,877		\$34,180		\$20,865				
10% of Levy Funds (Principle #3)	\$92,023		\$93,322		\$94,532		\$95,823		\$97,112		\$98,417				
Projects/Equipment Expense	(\$25,600)		(\$27,200)		(\$9,200)		(\$34,700)		(\$32,700)		(\$32,700)				
Loan Payments(Transfer to Capital)	(\$101,122)		(\$95,022)		(\$84,671)		(\$68,293)		(\$53,601)		(\$41,695)				
Capital Improvements Account Ending Balance	\$38,376		\$57,927		\$104,518		\$145,226		\$190,217		\$235,104				
Transfer to Reserve	\$0		(\$9,335)		(\$9,296)		(\$11,049)		(\$6,157)		(\$14,741)				
Transfer from Reserve	(\$507)		\$0		\$0		\$0		\$0		\$0				
<i>Ending Cash Amount</i>	\$344,548		\$348,842		\$362,032		\$345,689		\$325,214		\$302,483				
Beginning Reserve Balance	\$247,140		\$247,647		\$256,982		\$266,278		\$277,328		\$283,484				
Ending Reserve Balance	\$247,647		\$256,982		\$266,278		\$277,328		\$283,484		\$298,226				
Ending Reserve Balance (Required)	\$247,647		\$256,982		\$266,278		\$277,328		\$283,484		\$298,226				

Fundamental Principles/Guidelines in Priority Order:

Fundamental principle #1 Ending Reserve Balance = 25% of the following year's total expenses.

Purpose Fund Park operations for orderly shutdown in the event of loss of levy

Fundamental principle #2 Beginning Cash (Required) = 25% of the current year's expenses.

Purpose Fund first 3 months expenses prior to distribution of significant funds to SWPRD from the levy

Fundamental principle #3 Annual transfer of 10% of the levy to the Capital projects fund

Purpose Pay current loans on equipment, fund additional capital projects planned for the year, and build the capital reserve for contingencies

Fundamental principle #4 End of year transfer of 50% of any amount over and above required Reserve Fund, Beginning Cash amounts to the Capital Fund

Purpose Build the capital reserve for contingencies

CAPITAL BUDGET 2020

LOAN PAYMENTS

	2018	2019	2020	2021	2022	2023	2024	NOTES
Dodge Ram Truck	\$3,502							
Toro Mower 4600	\$12,462	\$12,462						
Kubota Tractor & Kubota Utility Vehicle	\$10,351	\$10,351	\$10,351					
Aerator Weidenmann	\$9,446	\$9,446	\$9,446	\$9,446				
Mini Excavator KX040	\$13,865	\$13,865	\$13,865	\$13,865	\$6,933			
Gabelein Property Loan	\$28,971	\$28,971	\$28,971	\$28,971	\$28,971	\$28,971	\$28,971	
2018 Kubota Tractor	\$4,263	\$5,685	\$5,685	\$5,685	\$5,685	\$1,421		
2018 Jacobsen Mower	\$3,495	\$13,980	\$13,980	\$13,980	\$13,980	\$10,485		
Maintenance Storage Building		\$6,362	\$12,724	\$12,724	\$12,724	\$12,724	\$12,724	
TOTAL LOAN PAYMENTS	\$86,355	\$101,122	\$95,022	\$84,671	\$68,293	\$53,601	\$41,695	

CAPITAL IMPROVEMENTS & EQUIPMENT

Picnic Tables/Garbage Cans	\$2,044	\$600		\$2,000	\$2,000			
Small Truck/Van		\$15,000						
9016 Toro Replacement					\$22,000	\$22,000	\$22,000	
Toro Workman HDX/Infield Groomer			\$7,200	\$7,200	\$7,200	\$7,200	\$7,200	
Seeder/Slicer					\$3,500	\$3,500	\$3,500	
S. Complex Pavement Sealing/Overlay \$10,000-\$100,000		\$10,000						
Community Park Picnic Shelter			\$20,000					
TOTAL CAP IMPROVE & EQUIP	\$2,044	\$25,600	\$27,200	\$9,200	\$34,700	\$32,700	\$32,700	
TOTAL CAP OUTLAY (Incl Loans)	\$88,399	\$126,722	\$122,222	\$93,871	\$102,993	\$86,301	\$74,395	

Deferred Capital Outlay/Maintenance Projects

Irrigation/Drainage #1 & #4 C.P.	\$100,000
Maint Facility Pavement Overlay	\$100,000
Concession Building Roof	\$20,000
Trustland Trails Development	\$20,000
Crow's Nest Elevator Replacement	\$20,000
Crow's Nest Remodel (Flooring/Tables/Chairs)	\$7,500
Amphitheater	\$250,000
Field #1 & #4 Fence Replacement	\$16,000
Old Maint Bldg Roof Repair	\$12,000
Castle Park Parking Expansion	?
Sports Complex Rough Area Regrade	?
Community Park Gate/Fence/RV Area	?
Lower Bathroom Renovation	?
Sports Complex Bathroom Renovation	?
Sports Complex Parking Area Overlay	?
Basketball Court Overlay and Relevel	?
Maintenance Facility Add'l Storage	?

ADMINISTRATION BUDGET 2020		2018 Actual	2019 Budget	2019 Estimated	2020 Budget	Notes
4-0000	Income					
	Taxes					
4-2110	Property taxes - M & O	\$736,780	\$922,221	\$919,708	\$932,616	0.3996%
4-2200	Timber excise taxes	\$1,438	\$600	\$523	\$600	
	Total Taxes	\$738,217	\$922,821	\$920,231	\$933,216	
	Interest					
4-8006	Interest from M & O	\$4,137	\$3,500	\$4,200	\$4,200	
4-8008	Interest from Reserve Fund	\$4,150	\$3,600	\$5,000	\$5,000	
	Total Misc. Revenues	\$8,287	\$7,100	\$9,200	\$9,200	
	Misc. Revenue					
4-8001	Concession income	\$400	\$400	\$400	\$400	
4-8003	Park Facility & Equip Rental	\$2,859	\$2,500	\$2,200	\$2,200	
4-8005	Other Revenue	\$118	\$1,000	\$200	\$300	Sale of Surplus Items/Rebates/Reimb
	Total Other Revenue	\$3,377	\$3,900	\$2,800	\$2,900	
	Total Revenue	\$749,881	\$933,821	\$932,231	\$945,316	
6-0000	Expenses					
	Administration					
6-1010	Wages - Executive Director	\$87,066	\$91,561	\$91,561	\$103,923	
6-1012	Wages - Business Manager	\$57,868	\$58,757	\$58,757	\$67,190	
6-2010	Wages - Park Superintendent	\$77,535	\$81,087	\$81,087	\$88,838	
6-2012	Wages - Maint Other Emp	\$84,379	\$112,770	\$112,770	\$123,349	
6-4010	Wages - Recreation Supervisor	\$59,467	\$62,537	\$62,537	\$70,181	
6-1201	FICA District's Share	\$6,248	\$5,900	\$6,130	\$6,400	
6-1210	Paid Family & Medical Leave	\$0	\$1,017	\$1,017	\$1,118	
6-1202	WA SUI	\$689	\$800	\$800	\$800	
6-1203	Industrial Ins	\$10,645	\$13,000	\$11,500	\$12,000	Workers Comp.
6-1209	Deferred Comp (Replaces Soc Sec)	\$21,894	\$24,880	\$22,880	\$27,365	
6-1204	Health Ins	\$44,650	\$51,437	\$49,488	\$51,962	
6-1207	Dental Ins	\$3,924	\$4,409	\$4,100	\$4,305	
6-1205	Retirement	\$45,796	\$50,177	\$48,240	\$53,550	
6-1206	LTD/AD&D/Life Insurance	\$0	\$0	\$0	\$2,200	
6-1208	B&O Tax	\$2,711	\$2,500	\$2,700	\$2,700	
6-1301	Accounting Service	\$2,250	\$2,300	\$2,200	\$2,300	
6-1302	Legal Service	\$0	\$500	\$500	\$500	
6-1303	Professional Service	\$0	\$5,000	\$5,000	\$2,000	
6-1426	Fire & Liability Insurance	\$22,906	\$23,593	\$25,328	\$26,594	Enduris

ADMINISTRATION BUDGET 2020		2018 Actual	2019 Budget	2019 Estimated	2020 Budget	Notes
6-1427	State Audit	\$0	\$7,500	\$8,000	\$0	
6-1428	Election Costs	\$4,558	\$0	\$4,500	\$0	
6-1429	Building Lease	\$4,011	\$4,011	\$4,011	\$4,342	
6-1530	Office & Photo Supplies	\$4,559	\$5,000	\$4,500	\$4,500	Copier and misc. office supplies
6-1531	Dues & Publications	\$1,513	\$1,250	\$1,300	\$1,400	
6-1532	Print & Advertising	\$572	\$500	\$250	\$500	Job ads, legal ads
6-1533	Clothing/Safety Gear	\$0	\$500	\$250	\$250	
6-1535	Contracted Services	\$3,926	\$5,440	\$5,005	\$5,100	
6-1540	Postage	\$257	\$250	\$100	\$100	
6-1541	Telephone	\$8,002	\$8,000	\$7,600	\$7,500	Wired and wireless phone service
6-1543	Propane	\$2,038	\$2,300	\$2,300	\$2,400	
6-1550	Travel & Vehicle Allowance	\$1,570	\$1,300	\$800	\$800	
6-1552	Conferences & Training	\$1,015	\$1,800	\$1,200	\$3,470	NRPA Conference - Carrie
6-1660	Misc Fees & Charges	\$5,904	\$6,000	\$6,300	\$6,300	IC bank fees, credit card charges
6-1690	Computer Equip & Supplies	\$2,442	\$4,230	\$4,600	\$3,500	Sportsman, Account Edge, GoToMtg, Adobe
6-1691	Office Equipment	\$679	\$1,500	\$500	\$750	
6-1692	Volunteer/Staff Recognition	\$0	\$100	\$100	\$100	
6-8006	Investment Fee Operations Fund	\$205	\$200	\$200	\$200	
6-8008	Investment Fees Reserve Fund	\$186	\$200	\$200	\$200	
	Adj for Bond Rev, Int and Depr					
	Total Administration	\$569,465	\$642,307	\$638,311	\$688,687	
6-2950	Other Interest Expense	\$100	\$100	\$100	\$100	
	Total Expenses	\$569,565	\$642,407	\$638,411	\$688,787	
	Transfers In					
6-8008	Transfer from Reserve Fund	\$0	\$0	\$0	\$674	
	Total Transfers In	\$0	\$0	\$0	\$674	
	Transfers Out					
6-8009	Transfer to Reserve Fund	\$18,434	\$9,325	\$9,325	\$0	
	Transfer to Project Fund	\$0	\$0	\$0	\$0	
	Transfer to Capital Fund	\$0	\$0	\$0	\$0	
	Total Transfers Out	\$18,434	\$9,325	\$9,325	\$0	

MAINTENANCE BUDGET 2020

		2018 ACTUAL	2019 BUDGET	2019 ESTIMATED	2020 BUDGET	NOTES
-2303	PROFESSIONAL SERVICES	\$1,820	\$4,000	\$3,000	\$4,000	
-2331	DUES & PUBLICATIONS	\$142	\$200	\$200	\$200	
-2434	GAS & LUBE PRODUCTS	\$8,389	\$8,000	\$8,000	\$8,000	
-2436	UNIFORMS/SAFETY GEAR	\$1,196	\$1,500	\$1,000	\$1,000	
-2550	TRAVEL & VEHICLE ALLOWANCE	\$724	\$1,000	\$500	\$800	
-2581	GARDEN MAINT & HORT	\$1,781	\$5,000	\$4,000	\$5,000	
-2582	IRRG & PLUMBING SUPPLIES	\$4,991	\$5,500	\$5,500	\$5,500	
-2583	SPORT FIELD SUPPLIES	\$15,523	\$24,000	\$22,500	\$22,000	
-2584	MISC BUILDING REPAIR	\$3,327	\$8,000	\$6,000	\$7,000	
-2585	PARK BUILDING MAINT/JAN SUPPLIES	\$6,696	\$7,500	\$7,500	\$7,500	
-2586	FERTILIZER & TURF	\$17,494	\$20,000	\$20,000	\$20,000	
-2610	PLAYGROUND MAINT	\$9,090	\$6,000	\$3,000	\$6,000	
-2647	REFUSE REMOVAL	\$5,998	\$6,500	\$6,500	\$6,500	
-2649	ELECTRICAL & PROPANE	\$11,640	\$13,000	\$12,000	\$13,000	
-2650	ALARM SYSTEM MONITORING	\$587	\$600	\$600	\$600	
-2652	CONFERENCES & TRAINING	\$444	\$2,000	\$1,500	\$1,500	
-2670	ROAD & TRAIL MAINT	\$15,736	\$9,000	\$9,000	\$9,000	
-2680	WATER SYSTEM MAINT	\$1,414	\$5,000	\$5,000	\$5,000	
-2690	SEPTIC	\$2,342	\$4,000	\$3,000	\$4,000	
-2760	CONTRACT SERVICES	\$0	\$500	\$500	\$500	
-2880	VEH/MACH REPAIR PARTS	\$7,151	\$8,000	\$8,000	\$8,000	
-2881	VEH/MACH IN SHOP REPAIR	\$15,314	\$12,000	\$12,000	\$12,000	
-2901	MISC EQUIPMENT RENTAL	\$0	\$500	\$300	\$400	
-2902	MISC EQUIPMENT TOOLS	\$97	\$1,500	\$1,500	\$1,500	
-2904	VANDALISM REPAIR	\$462	\$1,000	\$500	\$500	
-2905	SIGN/ART WORK MAINTENANCE	\$375	\$300	\$0	\$500	
-2906	TRUSTLAND TRAILS	\$202	\$500	\$200	\$500	
-2907	LAKES	\$0	\$500	\$500	\$500	
TOTAL M&O		\$132,936	\$155,600	\$142,300	\$151,000	

PROGRAMS BUDGET - 2020

Code	Line	2018 Actual	2019 Budget	2019 Estimated	2020 Budget	Notes
	Misc. Program Expense					
6-4532	Print & Advertising - E	\$903	\$1,560	\$1,435	\$1,500	
6-4534	Equipment & Supplies	\$580	\$1,000	\$1,000	\$1,000	
6-4570	Scholarship - E	\$530	\$1,800	\$1,800	\$1,000	
	Total Misc. Program Expenses	\$2,013	\$4,360	\$4,235	\$3,500	
	Misc. Program Revenue					
4-8100	Scholarship Donations	\$1,053	\$240	\$50	\$50	
4-1002	Advertising - R	\$0	\$50	\$50	\$0	
	Total Misc. Revenue	\$1,053	\$290	\$100	\$50	
	Programs					
	Adult Sports					
4-4119	Pickleball - R	\$8,096	\$8,000	\$12,000	\$12,250	Increased gym rental due to increased gym use (added one day and periodic use of upstairs gym)
6-4119	Pickleball - E	\$3,342	\$7,500	\$9,100	\$9,750	
4-4118	Adult Sailing - R	\$4,250	\$4,000	\$1,750	\$3,000	Parks & Aquatics Foundation, leaders moving on to other things
6-4118	Adult Sailing - E	\$3,400	\$3,200	\$1,400	\$2,300	
4-4129	Open Water Swim - R	\$680	\$0	\$0	\$500	Parks & Aquatics Foundation, leaders moving on to other things
6-4129	Open Water Swim - E	\$544	\$0	\$0	\$400	
4-4113	Adult Basketball - R	\$15	\$0	\$0	\$0	
6-4113	Adult Basketball - E	\$0	\$0	\$0	\$0	
4-4114	Adult Softball League - R	\$3,990	\$4,000	\$4,026	\$4,025	
6-4114	Adult Softball League - E	\$2,062	\$2,800	\$3,069	\$3,691	
	Total Adult Sports - R	\$17,031	\$16,000	\$17,776	\$19,775	
	Total Adult Sports - E	\$9,348	\$13,500	\$13,569	\$16,141	
	Sports					
4-4131	Tennis Classes - R	\$5,486	\$4,500	\$5,850	\$5,850	
6-4131	Tennis Classes - E	\$4,429	\$3,560	\$4,704	\$5,000	
4-4132	Youth Basketball - R	\$19,590	\$16,000	\$16,000	\$18,000	Includes Little Dribblers. Also includes a donation from 3-on-3 basketball tournament. Revenue/Expense straddles 2 years.
6-4132	Youth Basketball - E	\$11,909	\$13,975	\$13,975	\$16,900	
4-4133	Contract Sports - R	\$1,264	\$1,250	\$3,000	\$2,000	British Soccer, Skyhawks
6-4133	Contract Sports - E	\$0	\$0	\$0	\$0	
4-4135	Falcon Programs - R	\$1,905	\$1,500	\$0	\$0	Falcon Basketball Camp, Holiday Hoops Grind, Improve Your Game
6-4135	Falcon Programs - E	\$1,520	\$1,240	\$0	\$0	
4-4136	Indoor Soccer - R	\$1,294	\$1,000	\$342	\$0	Indoor Soccer Scrimmage
6-4136	Indoor Soccer - E	\$721	\$800	\$608	\$0	
4-4138	Youth Baseball - R	\$1,946	\$1,750	\$1,460	\$1,750	Pro Baseball Camp
6-4138	Youth Baseball - E	\$1,557	\$1,400	\$1,077	\$1,420	

PROGRAMS BUDGET - 2020

Code	Line	2018 Actual	2019 Budget	2019 Estimated	2020 Budget	Notes
4-4140	Youth Running - R	\$100	\$1,000	\$0	\$0	
6-4140	Youth Running - E	\$180	\$820	\$0	\$0	
4-4264	Aquatics - R	\$37,475	\$37,000	\$41,484	\$41,500	Swim Lessons & Swim Team
6-4264	Aquatics - E	\$30,596	\$31,000	\$33,773	\$34,500	
4-4260	Volley Kids - R	\$960	\$1,000	\$1,332	\$1,000	
6-4260	Volley Kids - E	\$768	\$800	\$1,056	\$820	
4-4265	Skimboarding - R	\$3,038	\$2,125	\$1,710	\$2,125	
6-4265	Skimboarding - E	\$2,416	\$1,740	\$1,444	\$1,740	
4-4266	Youth Sailing - R	\$7,830	\$7,500	\$7,335	\$7,500	
6-4266	Youth Sailing - E	\$6,304	\$6,000	\$5,864	\$6,100	
Total Sports - R		\$80,888	\$74,625	\$78,513	\$79,725	
Total Sports - E		\$60,400	\$61,335	\$62,501	\$66,480	
Sports - General						
4-4191	Triathlon - R	\$23,340	\$21,800	\$24,455	\$24,725	2019 expenses will be lower due to lack of officers, bus drivers, error by timing company
6-4191	Triathlon - E	\$16,317	\$16,200	\$16,000	\$18,530	
4-4192	Chum Run - R	\$3,513	\$3,500	\$3,135	\$3,500	
6-4192	Chum Run - E	\$2,499	\$2,600	\$2,265	\$2,600	
4-4199	Polar Bear Dive - R	\$2,525	\$2,300	\$2,700	\$2,300	
6-4199	Polar Bear Dive - E	\$2,275	\$2,275	\$2,770	\$2,275	
4-4253	Start Smart Sports - R	\$0	\$0	\$500	\$420	
6-4253	Start Smart Sports - E	\$0	\$0	\$400	\$315	
4-4267	Paddle Sports - R	\$1,040	\$1,000	\$0	\$650	Canoeing, Kayak, S.U.P.
6-4267	Paddle Sports - E	\$832	\$820	\$0	\$540	
Total Sports - General - R		\$30,418	\$28,600	\$30,790	\$31,595	
Total Sports - General - E		\$21,923	\$21,895	\$21,435	\$24,260	
Youth General						
4-4282	Cultural Youth Camps - R	\$9,964	\$8,500	\$8,700	\$8,700	Art Camp, Earth Skills Camp, Magic Camp, Music Camp
6-4282	Cultural Youth Camps - E	\$7,931	\$6,800	\$7,000	\$7,040	
4-4283	Childhood Enrichment - R	\$0	\$500	\$0	\$0	
6-4283	Childhood Enrichment - E	\$0	\$420	\$0	\$0	
4-4263	Archery - R	\$1,365	\$1,300	\$1,885	\$1,500	
6-4263	Archery - E	\$1,066	\$1,060	\$1,664	\$1,240	
4-4259	Model Rockets - R	\$890	\$875	\$960	\$875	
6-4259	Model Rockets - E	\$435	\$500	\$400	\$500	
4-4293	Music Together - R	-\$1,380	\$0	\$0	\$0	No instructor available.
6-4293	Music Together - E	\$0	\$0	\$0	\$0	
Total Youth - General - R		\$10,839	\$11,175	\$11,545	\$11,075	
Total Youth - General - E		\$9,432	\$8,780	\$9,064	\$8,780	

PROGRAMS BUDGET - 2020

Code	Line	2018 Actual	2019 Budget	2019 Estimated	2020 Budget	Notes
Misc Programs						
4-4292	Concerts - R	\$0	\$1,200	\$900	\$1,200	
6-4292	Concerts - E	\$825	\$2,400	\$2,000	\$2,400	
4-4291	Dog Nosework - R	\$22,340	\$19,000	\$20,875	\$21,000	
6-4291	Dog Nosework - E	\$18,478	\$15,200	\$16,700	\$16,800	
4-4296	New Program Directions - R *	\$14,233	\$12,310	\$13,768	\$11,625	Items below + 1600 Rev & 1400 Exp New Programs
6-4296	New Program Directions - E *	\$10,885	\$9,528	\$10,100	\$9,000	
	* Fitness Programs - R	\$150	\$200	\$0	\$0	Women's Running, Bellydance, Sloth Army Runners, Zookeepers Fitness
	* Fitness Programs - E	\$120	\$160	\$0	\$0	
	* Babysitter Training - R	\$630	\$630	\$600	\$0	This program is now being offered free elsewhere
	* Babysitter Training - E	\$504	\$504	\$480	\$0	
	* Clam Digging - R	\$460	\$450	\$0	\$0	
	* Clam Digging - E	\$91	\$220	\$0	\$0	
	* First Aid - R	\$525	\$500	\$525	\$525	
	* First Aid - E	\$420	\$420	\$420	\$440	
	* Reading with Rover	\$1,380	\$0	\$1,250	\$1,000	
	* Reading with Rover	\$836	\$0	\$1,000	\$800	
	* Drawing - R	\$0	\$0	\$0	\$0	Zentangle
	* Drawing - E	\$192	\$0	\$0	\$0	
	* Turducken Trot - R	\$0	\$1,000	\$0	\$0	Turducken Trot on Hiatus
	* Turducken Trot - E	\$0	\$900	\$0	\$0	
	* Guitar/Ukulele - R	\$360	\$400	\$0	\$0	
	* Guitar/Ukulele - E	\$288	\$320	\$0	\$0	
	* Tree/Rock Climbing - R	\$0	\$0	\$3,672	\$3,500	
	* Tree/Rock Climbing - E	\$0	\$0	\$2,957	\$2,820	
	* Open Gym - R	\$100	\$0	\$0	\$0	
	* Open Gym - E	\$0	\$0	\$0	\$0	
	* Drip Irrigation	\$20	\$0	\$116	\$0	
	* Drip Irrigation	\$0	\$0	\$112	\$0	
	* Canine Activities - R	\$5,400	\$3,000	\$4,600	\$3,800	
	* Canine Activities - E	\$4,560	\$2,400	\$3,680	\$3,040	
	* Junior Cheer - R	\$2,080	\$1,500	\$0	\$0	
	* Junior Cheer - E	\$1,604	\$1,200	\$0	\$0	
	* Outdoor Navigation - R	\$0	\$120	\$0	\$0	
	* Outdoor Navigation - E	\$0	\$96	\$0	\$0	
	* Oyster Harvesting - R	\$138	\$150	\$460	\$200	
	* Oyster Harvesting - E	\$0	\$0	\$0	\$0	
	* Reactive Dog Clinic - R	\$2,810	\$2,310	\$1,200	\$0	
	* Reactive Dog Clinic - E	\$2,260	\$1,848	\$960	\$0	

PROGRAMS BUDGET - 2020

Code	Line	2018 Actual	2019 Budget	2019 Estimated	2020 Budget	Notes
*	Ultimate Frisbee - R	\$180	\$450	\$1,345	\$1,000	
*	Ultimate Frisbee - E	\$10	\$100	\$491	\$500	
4-4298	Daddy/Daughter Dance - R	\$5,140	\$5,000	\$4,245	\$4,250	
6-4298	Daddy/Daughter Dance - E	\$2,142	\$3,500	\$2,020	\$3,440	
Total Special Cultural Events - R		\$41,713	\$37,510	\$39,788	\$38,075	
Total Special Cultural Events - E		\$32,330	\$30,628	\$30,819	\$31,640	
Programs - Total Revenue		\$181,942	\$168,200	\$178,512	\$180,295	
Programs - Total Expenses		\$135,447	\$140,498	\$141,623	\$150,801	
Programs - Net		\$46,495	\$27,702	\$36,890	\$29,494	